

Annual Report

2024-25

Ministry of Trade and Export Development

Letters of Transmittal



The Honourable
Warren Kaeding
Minister of Trade and
Export Development

Office of the Lieutenant Governor of Saskatchewan

I respectfully submit the Annual Report for the Ministry of Trade and Export Development for the fiscal year ending March 31, 2025.

A handwritten signature in black ink that reads "Warren Kaeding".

Warren Kaeding
Minister of Trade and Export Development



Jodi Banks
Deputy Minister of
Trade and Export
Development

The Honourable Warren Kaeding
Minister of Trade and Export Development

Dear Minister:

I have the honour of submitting the Annual Report of the Ministry of Trade and Export Development for the fiscal year ending March 31, 2025.

A handwritten signature in black ink that reads "Jodi Banks".

Jodi Banks
Deputy Minister of Trade and Export Development

Organization Overview

Mandate

Guided by the *Saskatchewan Growth Plan*, the Ministry of Trade and Export Development advances a strong and sustainable economy to build a better quality of life for Saskatchewan people. The ministry leads international engagement and coordinates a cross-government approach to grow trade and investment, diversify international markets, increase Indigenous participation, and add value to the economy.

Mission

Lead international engagement, enable a competitive business environment, advance economic reconciliation, and provide exceptional service to businesses to grow exports, investment, manufacturing, and a sustainable economy.

Key Highlights

- Collaborated with the Government of Canada to advance the province's interests in Free Trade Agreements with Ecuador and Indonesia, as well as ongoing negotiations with the Association of Southeast Asian Nations (ASEAN). These countries and regions account for more than \$1.7 billion worth of Saskatchewan exports annually.
- Improved trade between provinces by reducing exceptions in the Canadian Free Trade Agreement and co-led multilateral talks on Direct-to-Consumer sales of alcohol.
- Collaborated with Canada to protect provincial interests in U.S. tariff countermeasures.
- Held the 4th annual Indigenous Business Gathering, attracting over 1,100 attendees and 130 trade show booths.
- Helped to increase trade and investment, diversify our market access, and strengthen international partnerships through Saskatchewan's network of nine international offices.
- Shared Saskatchewan's story in 14 countries around the world through the 2024-25 international marketing campaign.
- Shared the province's sustainability story with Canadians and the world through the Sustainable Saskatchewan advertising campaign.
- The total full-time equivalent utilization for the ministry was 121.81

Legislation

The list of legislation the Ministry of Trade and Export Development (TED) is responsible for is available online, here: [saskatchewan.ca](https://www.saskatchewan.ca)

Report on the Plan for 2024-25

This annual report presents the results from the goals, strategies and key actions outlined in the Ministry of Trade and Export Development Business Plan for 2024-25, available online here: [Saskatchewan Publications Centre](#)

Progress on Goal 1: Grow the Value of Saskatchewan's Exports and Investment

Growth in Saskatchewan's economy requires capital investment and expansion in exports and core exporting sectors such as manufacturing. The export-intensive nature of Saskatchewan's economy needs a continued focus by the government to ensure our export industries are competitive, diversified, and resilient. Through our strong suite of business incentives, network of international offices and enhanced international presence through missions, diplomatic visits and forums, the ministry sets the stage for future investment and supports growth in Saskatchewan's exports. We advance Saskatchewan's growth by engaging with our key stakeholders, working across government to provide seamless service, and partnering with the Saskatchewan Trade and Export Partnership (STEP) to promote trade opportunities for Saskatchewan exporters.

Strategy: *The approach we took to achieve our goal*

Support businesses to add value to Saskatchewan's economy.

Key Actions: *What we did to get there*

- Support Saskatchewan exporters to expand markets and diversity exports.
 - The ministry in partnership with other government ministries and Saskatchewan Trade Export Partnership, supported Saskatchewan companies and helped drive continued growth in international exports.
 - Saskatchewan's network of nine international offices work to increase trade, boost exports, and strengthen international relationships.
 - The ministry organized industry events to connect with companies in key industries:
 - The Aerospace and Defence Forum, held in Regina, showcased the province's significant contributions to the aerospace and defence sector. The event, a collaboration between Prairies Economic Development Canada and the Saskatchewan Aviation Council, attracted the largest ever attendance from prime defence contractors (for instance Leonardo, CAE and SkyAlyne) and other stakeholders.
 - Hosted the 10th annual Saskatchewan Suppliers Energy Forum with Saskatchewan Industrial Mining Suppliers Association (SIMSA).
 - TED collaborated with the Ministry of Agriculture on the 2024 AgriValue Forum, which saw over 200 participants.
- Identify and advance trade infrastructure and supply chain priorities.
 - The ministry hosted the 17th annual Mining Supply Chain Forum with the Saskatchewan Mining Association and SIMSA. Over 2,500 attendees and 380 exhibitors participated in the two-day event, setting a new attendance record.

- The Government of Saskatchewan provides minimum revenue guarantees to the Saskatoon Airport Authority and the Regina Airport Authority to secure U.S. direct flights to support business development and increased economic growth in the province. A new minimum revenue guarantee was announced securing a direct flight from Regina to Denver, Colorado starting in May 2025.
- Develop a strong suite of business incentives to grow investment and the manufacturing sector.
 - A program review of the Saskatchewan Commercial Innovation Incentive was conducted, as a result changes to the incentive program were announced in the 2025-26 provincial budget.

Strategy: *The approach we took to achieve our goal*

Engage internationally to grow and diversify exports and investment.

Key Actions: *What we did to get there*

- Advance Saskatchewan’s trade priorities in Canada and internationally.
 - Saskatchewan’s international offices play a vital role in diversifying export markets, securing trade deals, advancing investment opportunities, and building new economic connections.
 - Provincial exports reached 161 countries in 2024, and exports were \$45.4 billion in goods: the third-highest export year on record for Saskatchewan.
 - TED participated in U.S. based forums Pacific Northwest Economic Region, North American Strategy for Competitiveness, and the Midwestern Legislative Conference.
 - Help to identify market barriers and eliminate market entry issues through over 140 client interactions. Through the Committee on Internal Trade and the Canadian Free Trade Agreement (FTA), the ministry moved forward:
 - The reduction of Party-Specific Exceptions;
 - Negotiations for the Financial Services chapter;
 - Mutual recognition of goods traded among provinces;
 - Interprovincial labour mobility and credential recognition; and
 - Negotiation of direct-to-consumer sales agreements.
 - TED actively supported First Ministers Meetings and successfully advocated for the inclusion of the province’s interests in the Canada-Ecuador and Canada-Indonesia FTAs.
 - The ministry is providing feedback and participation in Canada’s ongoing FTA negotiations with the Association of Southeast Asian Nations (ASEAN) and Costa Rica’s accession to the Comprehensive and Progressive Agreement for Trans-Pacific Partnership (CPTPP). This will build on Saskatchewan’s exports to ASEAN, which totaled \$1.5 billion in 2024, and to Costa Rica, which totaled \$63.6 million in 2024.
 - The ministry continues to monitor and engage stakeholders in the ongoing softwood lumber dispute with the United States.
 - In March 2025 the ministry collaborated with Canada to acknowledge Saskatchewan's interests were recognized in the Canada-U.S. trade dispute, sending a letter to the federal government and supporting the implementation of Saskatchewan's tariff response plan. These actions aim to mitigate economic uncertainty, as 58.9 per cent of Saskatchewan's total exports were shipped to the U.S. in 2024.

- Advance opportunities for Saskatchewan companies to grow.
 - TED worked with the Ministry of Immigration and Career Training (ICT) on labour recruitment in India, the United Arab Emirates (UAE), the United Kingdom (UK), Ireland and Vietnam.
 - In 2024-25, 20 investment decisions totaling \$1.34 billion were facilitated, including 14 agri-value projects, one mining and minerals project, two transportation industry projects, and three oil and gas projects.
 - The Saskatchewan Indigenous Investment Finance Corporation (SIIFC) organized an Indigenous-focused investment mission to the UK alongside Indigenous business and community leaders. They participated in the Canadian Indigenous Investment Summit.

- Identify and provide high-quality, responsive and coordinated service to current and potential buyers and investors.
 - TED provided tailored support to businesses including identifying suitable sites, addressing utility requirements, coordinating regulatory meetings, and facilitating connections with potential partners and financing.
 - The ministry facilitated new partnerships with Saskatchewan and international companies, including:
 - Helium Evolution and ENEOS Xplora Inc., aiming for a 10 per cent global market share in the helium sector by 2030.
 - Relocation of Horsch's Canadian headquarters to Saskatchewan.
 - Genesis Fertilizers signed agreements with Korea's Daelim Co., Ltd. and CARBONCO for a proposed low carbon fertilizer facility.
 - Axiom Exploration Group in India's Hydrogen Valley Innovation project.
 - Memorandum of Understanding between Northern Farmers Mega FPO and Enagria.
 - Rivercity Innovation piloting their cold chain monitoring and GPS technology with Tamimi supermarkets in Saudi Arabia.

Performance Measure Results:

Value of Exports from Saskatchewan

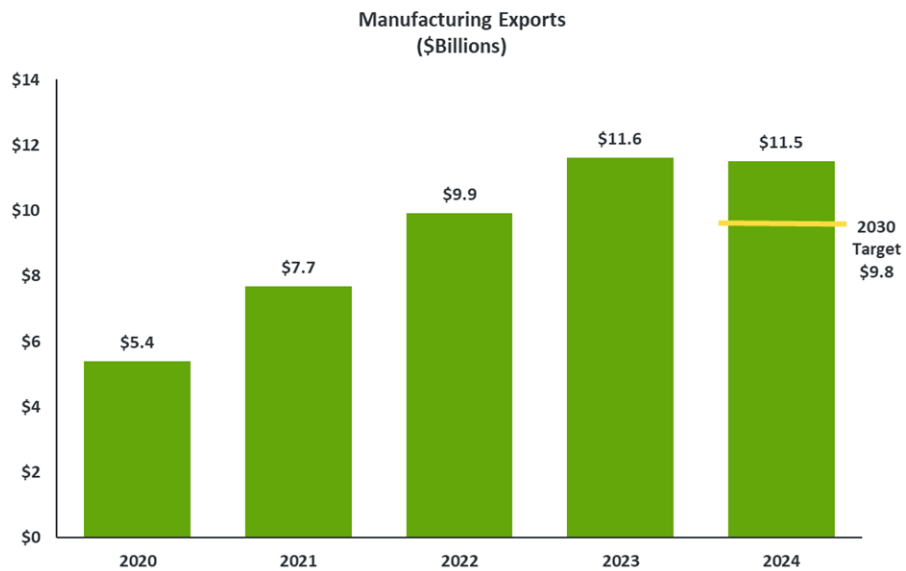
- Target: Increase the total value of exports by 50 per cent by 2030.



Source: Trade Data Online

Manufacturing Exports from Saskatchewan

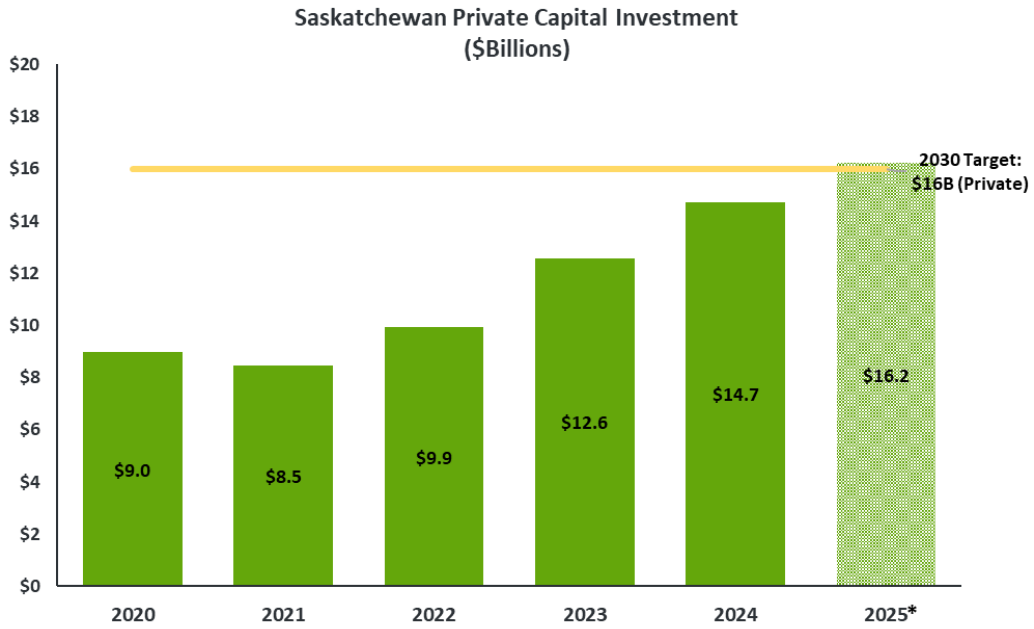
- Target: Increase the value of manufacturing exports by 50 per cent by 2030.



Source: Trade Data Online

Private Capital Investment

- Target: Private capital investment level at \$16 billion by 2030.
(Includes construction, machinery and equipment for all industries.)



**2025 is an estimate showing capital investment intentions
Source: Statistics Canada Table 34-10-0038-01*

Progress on Goal 2: Increase Indigenous Participation in the Economy

Economic reconciliation is a key priority for the Government of Saskatchewan. Indigenous people contribute significantly to the province's natural resources sector, through ownership, employment and procurement. The ministry will continue to advance opportunities for Indigenous participation in the economy through the growth of Saskatchewan's natural resource industries and business.

Strategy: *The approach we took to achieve our goal*

Connect Indigenous communities and businesses to economic opportunities.

Key Actions: *What we did to get there*

- Identify and advance opportunities to facilitate connections between Indigenous and non-Indigenous businesses, organizations and communities to support the development of mutually beneficial relationships.
 - TED held its 4th annual Indigenous Business Gathering, attracting over 1,100 attendees and 130 trade show booths. The event aimed to identify procurement, supply chain, service and joint venture partners. This event has grown to become one of the largest of its kind in Canada.
 - In 2024-25, ministry officials engaged with over 170 Indigenous communities, businesses, economic development corporations, tribal councils, and institutions in Saskatchewan to promote immediate economic opportunities and foster long-term growth.
- Coordinate Indigenous economic development activities across the Government of Saskatchewan.
 - The ministry participated in and supported the Crown Investment Corporation's (CIC) Advisory Committee on Indigenous Reconciliation and the Indigenous Priorities Working Group.

Strategy: *The approach we took to achieve our goal*

Identify and implement opportunities to support economic reconciliation.

Key Actions: *What we did to get there*

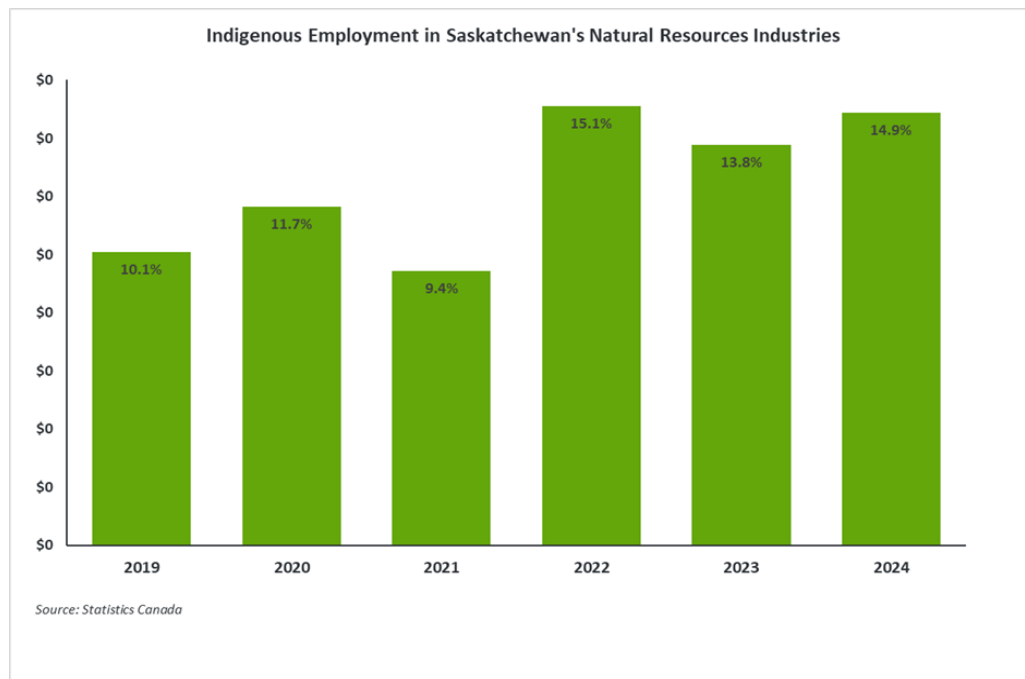
- Support Indigenous business readiness and link Indigenous communities and economic organizations to investment opportunities.
 - TED partnered with CIC to provide joint funding to the Indigenous Manufacturing and Contracting Network, to enhance its operational capabilities and outreach efforts targeting Indigenous youth.
 - The ministry hosted an Aggregate Development Forum, addressing resource development, market demand, and regulatory processes.
 - The ministry offered a two-part series aimed at strengthening Indigenous business partnerships.

- Increase Indigenous ownership by providing loan guarantees, through the Saskatchewan Indigenous Investment Finance Corporations to Indigenous communities and entities for equity investment in eligible natural resources, value-added agriculture and related infrastructure projects.
 - SIIFC has approved up to \$100 million in conditional loan guarantees to six Indigenous partners to support their investment in Enbridge's new renewable wind energy project. The Seven Stars Energy Project, will:
 - Benefit nearly 25 per cent of Saskatchewan's Indigenous population.
 - Increase Indigenous participation in the economy and create jobs.
 - Help SaskPower achieve net-zero greenhouse gas emissions by 2050 and deploy up to 3,000 megawatts of wind and solar generation by 2035.
 - Produce 200 megawatts of emissions-free power, enough to support over 100,000 Saskatchewan homes for a year.
 - SIIFC engaged with Indigenous and non-Indigenous project proponents to discuss potential projects and investments.

Performance Measure Results:

Indigenous Participation

- Target: Increase Indigenous employment in Saskatchewan's natural resource industries. *(Natural resources industries include mining, oil and gas, forestry and fishing sectors as defined by Statistics Canada. Value-added processing for resources and agriculture is not included.)*



Progress on Goal 3: Lead in Sustainable Economic Growth

Making Saskatchewan one of the best places in the world to do business will continue to be a key priority for the ministry. We continue to improve our competitiveness by reducing red tape and regulatory barriers and delivering effective and targeted programs for sustainable growth. The ministry coordinates economic development activities and policy initiatives across ministries to ensure Saskatchewan is a great place to invest and grow a business.

Strategy: *The approach we took to achieve our goal*

Ensure Saskatchewan remains a preferred place for businesses to invest and grow.

Key Actions: *What we did to get there*

- Reduce government red tape for business.
 - The ministry collaborated with stakeholders to identify red tape issues, as highlighted in the 2024-25 Regulatory Modernization Red Tape Reduction Annual Report.
 - Maintained the Help Cut Red Tape webpage to gather public and industry input on red tape issues.
 - TED supported the BizPaL partnership, an online source of information about permits and licences across Canada, to reduce the regulatory burden on business and participate as the provincial steering committee representative.
 - Co-led the Service for Regulators (S4R) initiative with British Columbia and the BizPaL National Office to develop the S4R tool to identify compliance requirements and regulatory misalignment across governments that are affecting industry.

- Define, monitor and communicate Saskatchewan's global value proposition and economic success.
 - Participated in the Prospectors and Developers Association of Canada conference, which attracted 27,000 attendees.
 - Ministry officials attended CERAWEEK in Houston, Texas, which gathered over 10,000 participants, including C-Suite executives and government officials.

Strategy: *The approach we took to achieve our goal*
Position Saskatchewan to succeed in the future economy.

Key Actions: *What we did to get there*

- Work with government partners to enable regulatory certainty for businesses to invest and grow.
 - The ministry supported the province’s involvement in the Regulatory Reconciliation and Cooperation Table as part of the Canadian FTA. Saskatchewan is making progress in the negotiations for the cooperation table’s work plan specific to Canadian electrical codes and food and meat inspection.
- Enable businesses to access provincial and federal support for sustainable growth.
 - The ministry coordinated with federal departments, including Innovation, Science and Economic Development Canada, and Prairies Economic Development Canada focusing on securing federal funding for their business initiatives.

Performance Measure Results:

Red Tape Cost Savings

- Target: Regulatory cost savings of \$30 million annually.
 - With the Direct Cost Estimator, a tool that quantifies the impact of regulatory compliance and estimates direct cost savings to both the government and stakeholders:
 - The red tape-cutting actions during 2024-25 are estimated to save nearly \$10 million over a 10-year period.
 - The province reports over \$692 million in total cumulative red tape savings realized since 2014.

Red Tape Issues Addressed

- Target: Number of red tape issues actionable items, resolved through the red tape review process and the Help Cut Red Tape webpage.
 - In 2024-25, six red tape concerns were submitted through the Help Cut Red Tape webpage, all of which were addressed. The webpage was visited over 1,220 times.
 - Since its launch in January 2019, the webpage has garnered over 17,317 visits and a total of 164 submissions.

Progress on Goal 4: Trusted Globally for Quality, Security, Sustainability and Innovation

The ministry works to strengthen Saskatchewan's international relationships to ensure businesses consider investing, scaling up or buying from Saskatchewan. We tell the Saskatchewan story, increase global awareness of Saskatchewan economic advantages and opportunities, and promote the quality and sustainability of Saskatchewan products around the world. By participating in strategic international events and initiatives and through our International Offices, co-located in Canadian missions abroad, the ministry ensures that Saskatchewan is a key part of Canada's global value proposition.

Strategy: *The approach we took to achieve our goal*

Advance Saskatchewan's global proposition within and outside Canada.

Key Actions: *What we did to get there*

- Lead Saskatchewan's international engagement to position Saskatchewan as a preferred global partner.
 - Saskatchewan's international missions provide an opportunity to maintain and grow trade opportunities, increase investment attraction and showcase Saskatchewan's capacity to support global food and energy security.
 - In 2024-25, the Government of Saskatchewan led missions to six countries including India, Mexico, Singapore, United Arab Emirates, the U.S. and Vietnam.
 - There were 23 official diplomatic visits to Saskatchewan from 16 different countries and ten virtual engagements with representatives from three countries in 2024.
 - The ministry continues work on attracting talent to the province and facilitating new or expanded educational and innovation partnerships in collaboration with provincial business, industry and academic partners.
 - Examples of partnerships in innovation, research and development, include:
 - Memorandum of Understanding (MOU) between Bayer of Germany and Saskatchewan partners for the Saskatchewan Ag Life Cycle Analysis.
 - A partnership agreement between U'thumim of Cellmolecules Scientific and Vietnamese business partners was signed.
 - Support for academic partnerships, include:
 - A Saskatchewan Polytechnic mission to the UK, focused on building the future Saskatchewan nuclear workforce.
 - Innovation Saskatchewan and the German Academic Exchange Service in signing a MOU to encourage increased research and academic collaboration.
 - Saskatchewan joined the Governor's Coalition on Energy Security to further energy security across North America.

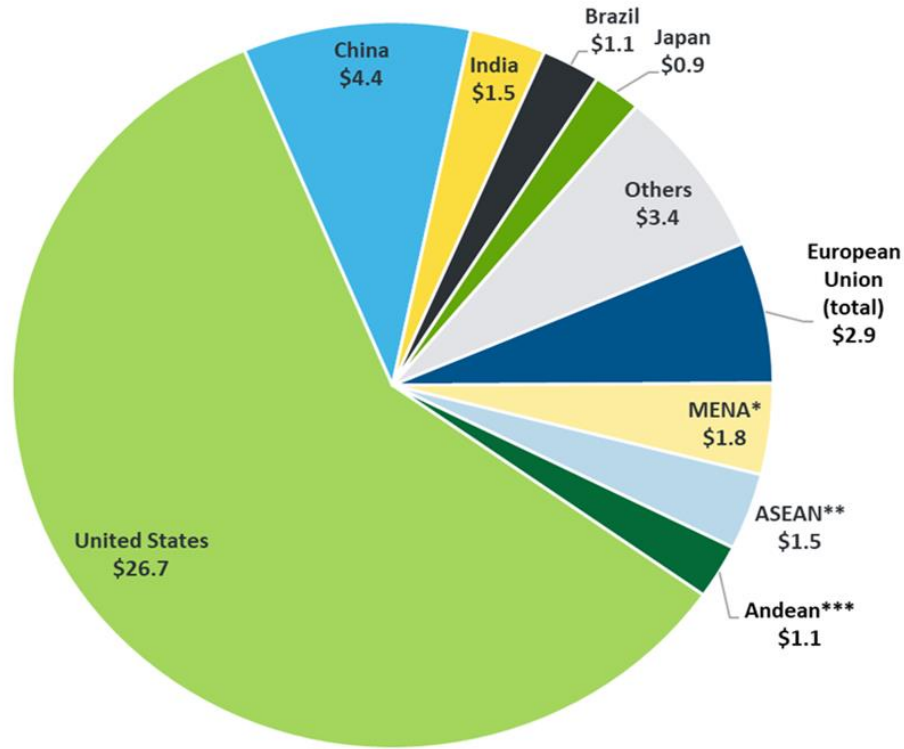
- The ministry showcased Saskatchewan's investment opportunities at Hannover Messe 2025, a major industrial technology trade fair with over 4,000 exhibitors and 130,000 visitors.
- Collaborate across government to provide timely, consistent, and evidence-based information.
 - The ministry worked with provincial ministries, agencies and Crowns to address private sector project needs and improve the province's investment competitiveness. This included participation in working groups focused on local and regional planning of major projects.
- Implement a strategic, coordinated and sector-specific Sustainable Saskatchewan and international marketing campaigns for target audiences domestically and internationally.
 - The Sustainable Saskatchewan campaign:
 - Ran in 10 major centres across Canada through digital, television and airport locations.
 - Generated 111,000 page views, 60 million digital impressions and 96 million impressions.
 - The International marketing campaign:
 - Ran in 14 countries around the world. Generated 217 million ad impressions, 50 million video views and drove 1.4 million page views on InvestSK.ca.
- Monitor and communicate about Saskatchewan's environmental, social, and governance progress and successes, including Indigenous participation.
 - The ministry releases news stories on InvestSK.ca to highlight Saskatchewan success stories.
 - The ministry regularly creates and posts videos to the Saskatchewan Trade and Invest YouTube and LinkedIn channels, which communicate the province's development, success, and impact. Some recent posts include a recap of the Indigenous Business Gathering, Advanced Manufacturing and Agricultural Technology.

Performance Measure Results:

International Markets

- Target: Grow the number of international markets to which Saskatchewan exports more than \$1 billion dollars.

**Merchandise Exports to International Markets in 2024
(\$Billions)**



Source: Trade Data Online

*Middle East and North Africa (MENA) countries consist of Algeria, Bahrain, Egypt, Iran, Iraq, Israel, Jordan, Kuwait, Lebanon, Libya, Morocco, Oman, Qatar, Saudi Arabia, Syria, Tunisia, United Arab Emirates and Yemen.

**Association of Southeast Asian Nations (ASEAN) countries consist of Brunei Darussalam, Cambodia, Indonesia, Laos, Malaysia, Myanmar, Philippines, Singapore, Thailand and Vietnam.

***Andean countries consist of Venezuela, Colombia, Ecuador, Peru, Bolivia, Chile and Argentina

2024-25 Improvement and Innovation Highlights

<p>1</p>	<p>New Trade and Investment Website The Saskatchewan International Trade and Investment website serves as a gateway for global businesses and investors. The platform will provide insights into major economic sectors, highlight competitive business incentives, and facilitate connections for investment attraction. This will enhance accessibility to information for global businesses and investors, elevate the visibility of Saskatchewan’s economic sectors, and drive increased investment attraction and business activity. The website will serve as a one-stop shop for all necessary information for informed investment decisions in Saskatchewan.</p> <ul style="list-style-type: none"> • Since its launch in March 2024, InvestSK.ca received 1.4 million page views from visitors around the world. • Saskatchewan’s Trade and Invest LinkedIn page grew by over 20 per cent to 25,331 followers in 2024-25, making it one of the largest of its kind in Canada.
<p>2</p>	<p>Indigenous Business Gathering Expand the annual Indigenous Business Gathering to effectively facilitate partnerships between Indigenous and non-Indigenous businesses for procurement, joint ventures, and investments. These gatherings boost Indigenous participation in Saskatchewan's natural resource industries and labour market development, fostering economic inclusivity and sustainable growth. This enhancement will strengthen partnerships, increase procurement opportunities for Indigenous enterprises, empower Indigenous communities economically, and promote the sustainable growth of Saskatchewan's economy.</p> <ul style="list-style-type: none"> • In March 2025, TED hosted its 4th annual Indigenous Business Gathering. More than 1,100 people attended and 130 trade booths were featured, making it among the largest free-to-attend Indigenous economic development events in Canada. • Attendees gained exposure to prospective clients, suppliers, and partners that helps to expand revenue opportunities and market reach. • This event reinforced economic inclusion, and the Truth and Reconciliation Commission’s Call to Action #92, promoting equitable access to economic opportunities.
<p>3</p>	<p>Securing the Next Decade of Growth: Saskatchewan’s Investment Attraction Strategy Implement <i>Securing the Next Decade of Growth: Saskatchewan’s Investment Attraction Strategy</i> to grow private capital investment in Saskatchewan. The strategy is focused on building new opportunities in emerging sectors to diversify Saskatchewan’s economy, growing existing sectors, and connecting the world to Saskatchewan. Through this strategy, we will showcase the unique strengths of Saskatchewan, its diverse resources and sustainability commitments, and position the province as a go-to destination for investors.</p> <ul style="list-style-type: none"> • The Saskatchewan Commercial Innovation Incentive program was the subject of the strategy's review. As a result, the 2025-26 budget recommended program improvements designed to enhance program accessibility and encourage the commercialization of new technologies in Saskatchewan.

Financial Summary

In 2024-25, the Ministry of Trade and Export Development had expenses of \$38.884 million. This is a decrease of \$1.705 million from the budget estimate of \$40.589 million. Lower expenditures resulted from operational savings. These savings were partially offset by the Sustainable Saskatchewan campaign and increased lease costs.

Expense Summary

The following table outlines information on actual and budgeted expenditures by subvote and subprogram, as per the structure for the ministry. Variance explanations are provided for all variances between budget and actuals that are \$100,000 or greater.

Ministry of Trade and Export Development Expense Actuals

Subvote	2023-24 Actuals (\$000s)	2024-25 Budget (\$000s)	2024-25 Actuals (\$000s)	2024-25 Variance (\$000s)	Notes
Central Management and Services (TE01)					
Minister's Salary	61	56	58	2	
Executive Management	1,718	1,868	1,830	(38)	
Central Services	5,989	5,406	7,295	1,889	1
Accommodation Services	2,210	1,443	1,618	175	2
Subvote Total	9,978	8,773	10,802	2,029	
Strategic Policy and Competitiveness (TE02)					
Strategic Policy and Competitiveness	1,780	2,482	1,860	(623)	3
Subvote Total	1,780	2,482	1,860	(623)	
Economic Development (TE03)					
Operational Support	6,579	9,418	8,546	(862)	4
Saskatchewan Indigenous Investment Finance Corporation	336	455	386	(69)	
Subvote Total	6,915	9,873	8,932	(941)	
International Engagement (TE04)					
Operational Support	12,397	16,043	13,883	(2,160)	5
Saskatchewan Trade and Export Partnership	3,268	3,268	3,268	-	
Subvote Total	15,665	19,311	17,151	(2,160)	
Total Appropriation	34,338	40,459	38,744	(1,695)	
Less: Capital Asset Acquisition	(666)	-	-	-	
Add: Capital Asset Amortization	140	150	140	10	
Total Expense	33,812	40,589	38,884	(1,705)	

Notes:

Variance Explanations (amounts greater than \$100,000):

1. Variance is due to Sustainable Saskatchewan campaign.
2. Variance is attributed to increased lease costs.
3. Variance is due to actual expenditures being less than projected.
4. Variance is due to actual expenditures being less than projected.
5. Variance is due to actual expenditures being less than projected.

Revenue Summary

The Ministry of Trade and Export Development collects revenue on behalf of the government from fees and other miscellaneous revenue. All revenue collected is deposited in the General Revenue Fund.

In 2024-25, actual revenue was \$747,000, an increase of \$349,000 from the \$398,000 budget. The increase in revenue is due to higher than expected in-year reimbursements.

The following table outlines information on actual and budgeted revenues. An explanation of major variances is provided on all revenue that is greater than \$1 million.

Ministry of Trade and Export Development Revenue

	2024-25 Budget (\$000s)	2024-25 Actuals (\$000s)	2024-25 Variance (\$000)	Notes
Other Fees and Charges	1	-	(1)	
Miscellaneous Revenue	397	747	350	
Total Revenue	398	747	349	

Additional financial information can be found in the Government of Saskatchewan Public Accounts located on the [Publications Centre](#).